F
Assistant Secretary of the Army
(Installations and Environment)

ASA-I&E

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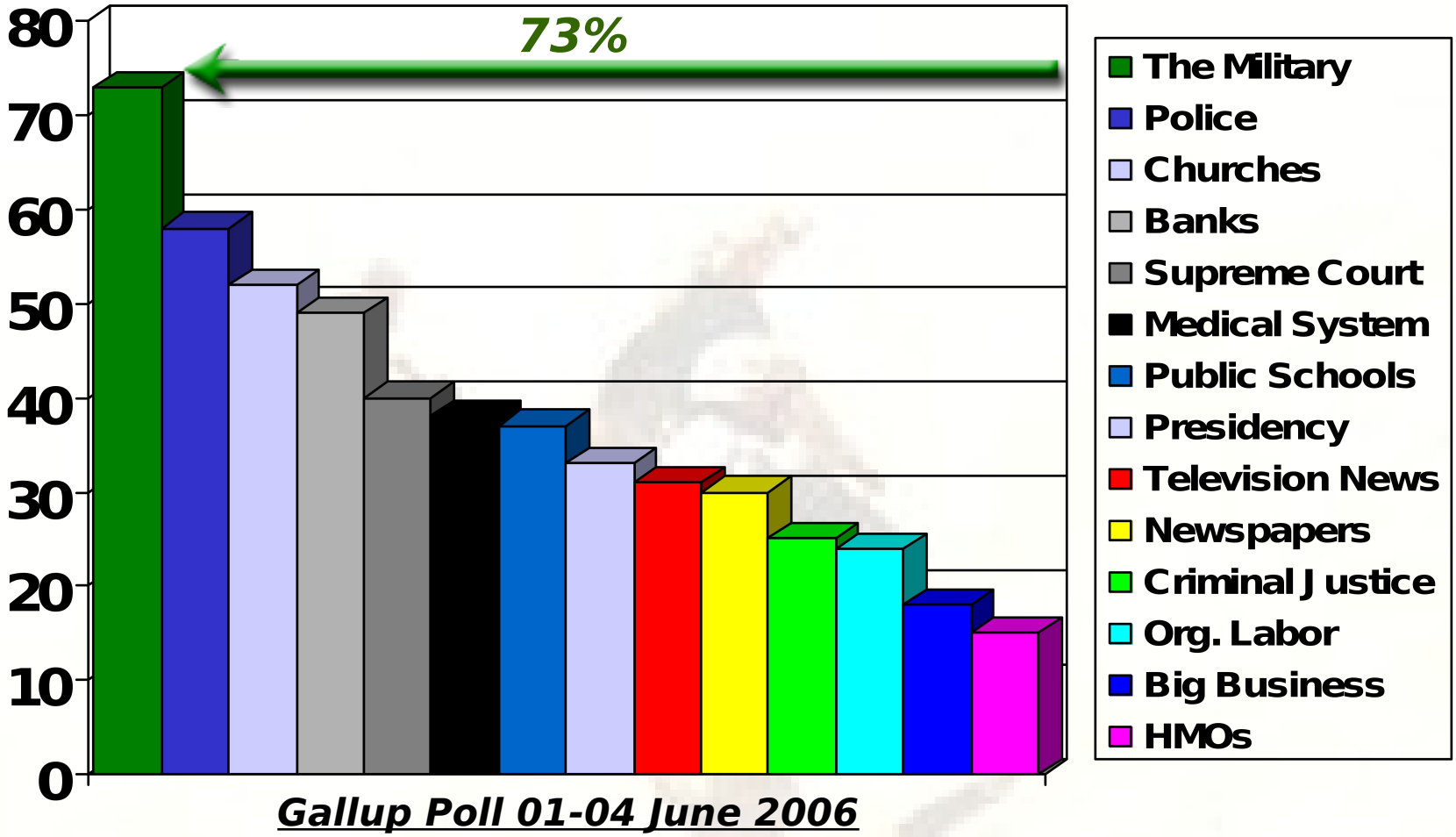
ARMY GOALS

- Win the War
- Transform The Army
- Secure Resources to Accomplish the Above

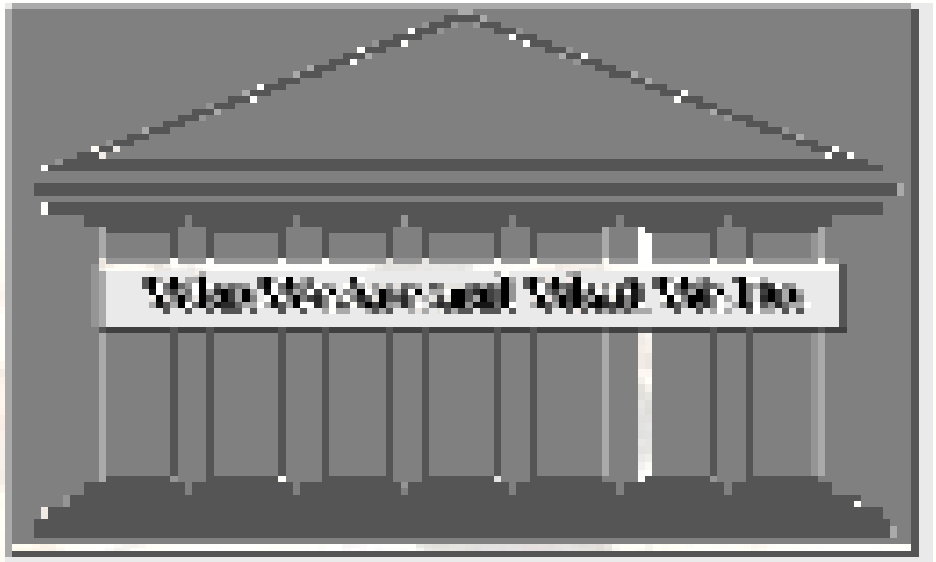
THE MILITARY IN AMERICA



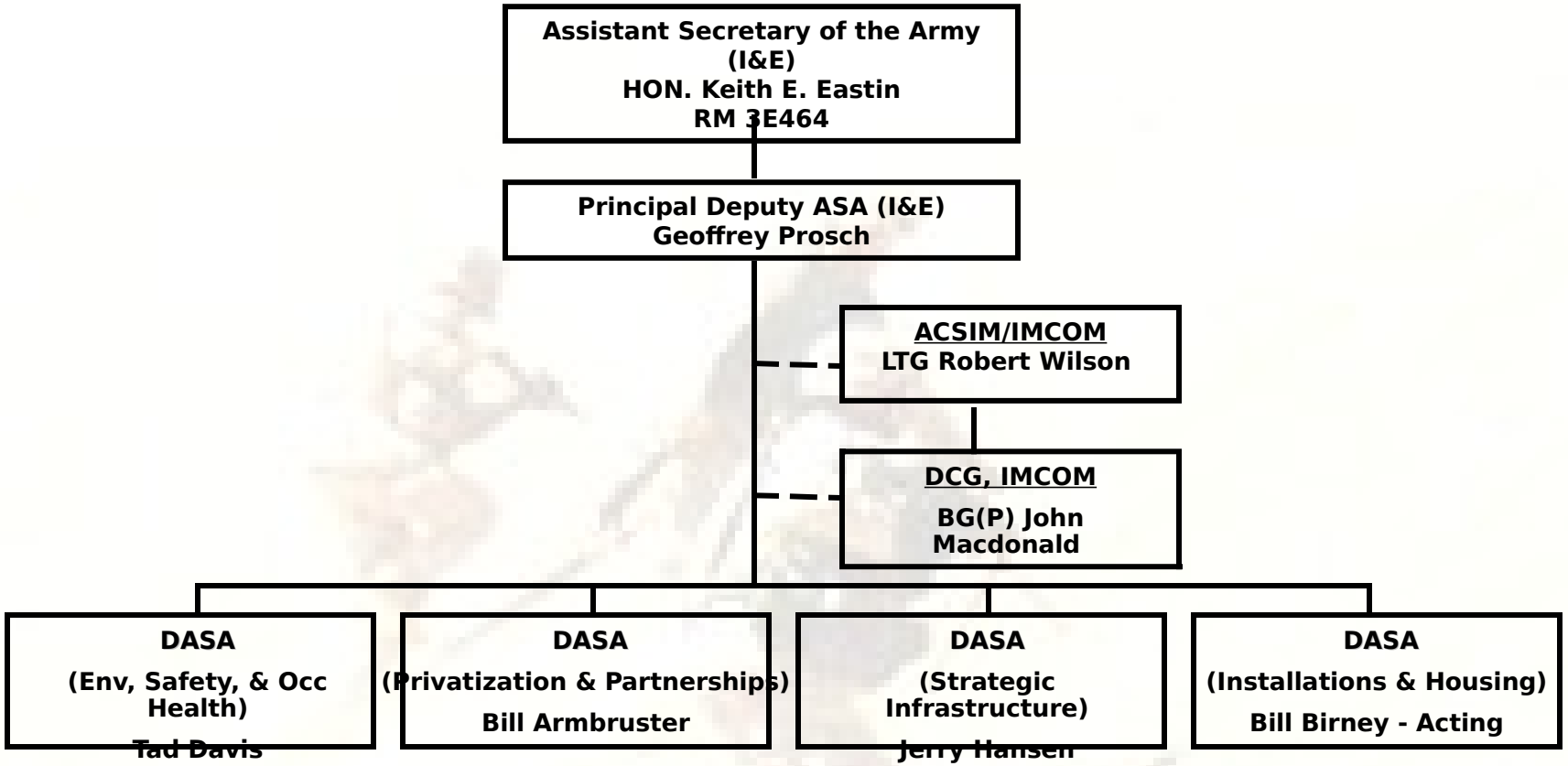
Gallup Poll 01-04 June 2006

CALL TO DUTY
BOOTS ON THE GROUND

WHO WE ARE AND WHAT WE DO



OFFICE OF THE ASSISTANT SECRETARY OF THE ARMY (INSTALLATIONS AND ENVIRONMENT)



INSTALLATIONS AS FLAGSHIPS

- **Support an expeditionary force where Soldiers train, mobilize, and deploy to fight and are sustained as they reach back for support.**

- **Develop strategies to posture installations as deployment platforms with robust reach-back capabilities.**

- **Adjust installation support to meet the needs of an Army at war and transforming.**

SOLDIERS AND FAMILIES DESERVE THE SAME QUALITY OF LIFE AS IS AFFORDED THE SOCIETY THEY PLEDGE TO DEFEND

- **Support well-being of all Soldiers and their families.**

OUR UNIVERSE

Land Acreage
- United States – 13,806,840
- Europe – 161,782
- Asia – 28,676
- Other Overseas – 15,235

Roads
56,487 miles

Paved Area
440 Million SY

Railroads
2,643 miles

Family Housing Units
- Owned - 37,879
- Leased - 12,874
- Privatized - 72,825

Barracks Requirements
136,000 Soldiers

PRV
$251B

Army Installations:
- IMCOM 74
- Reserves 4
- National Guard 45
- AMC 26
- Other 5

Army Demographics
54% married
5.1% dual military
6.9% single parents
712,815 family members

Environmental Clean-up Remaining
(Installation Restoration Program & Military Munitions Response Program)
- Active Sites – 1,540
- BRAC Sites – 285
- Formerly Used Defense Sites – 2,189

Army End-Strength
Active - 488,600
USAR - 189,000
ARNG - 333,200
Civilians- 209,400

Airfields
- 141 Fixed Wing
- 739 Heliports

Buildings
(million square feet
- United States - 770
- Europe - 150
- Asia – 46
- Other - 7

Utilities
Electric, gas, water and sewer
- 47,803 miles

FY 06 Installation Management Resources = $15B per year

as of 30 Sep 06

WHY TRANSFORM THE ARMY?

"The Cold War system was a system built around weight…globalization is built around speed. In the Cold War, the big ate the small. In globalization, the fast eat the slow… globalization is happening in a power structure…that is maintained and preserved… by something called the U.S. Army…without America
On duty, there is no America Online."

Thomas L. Friedman,
The Lexus and the Olive Tree

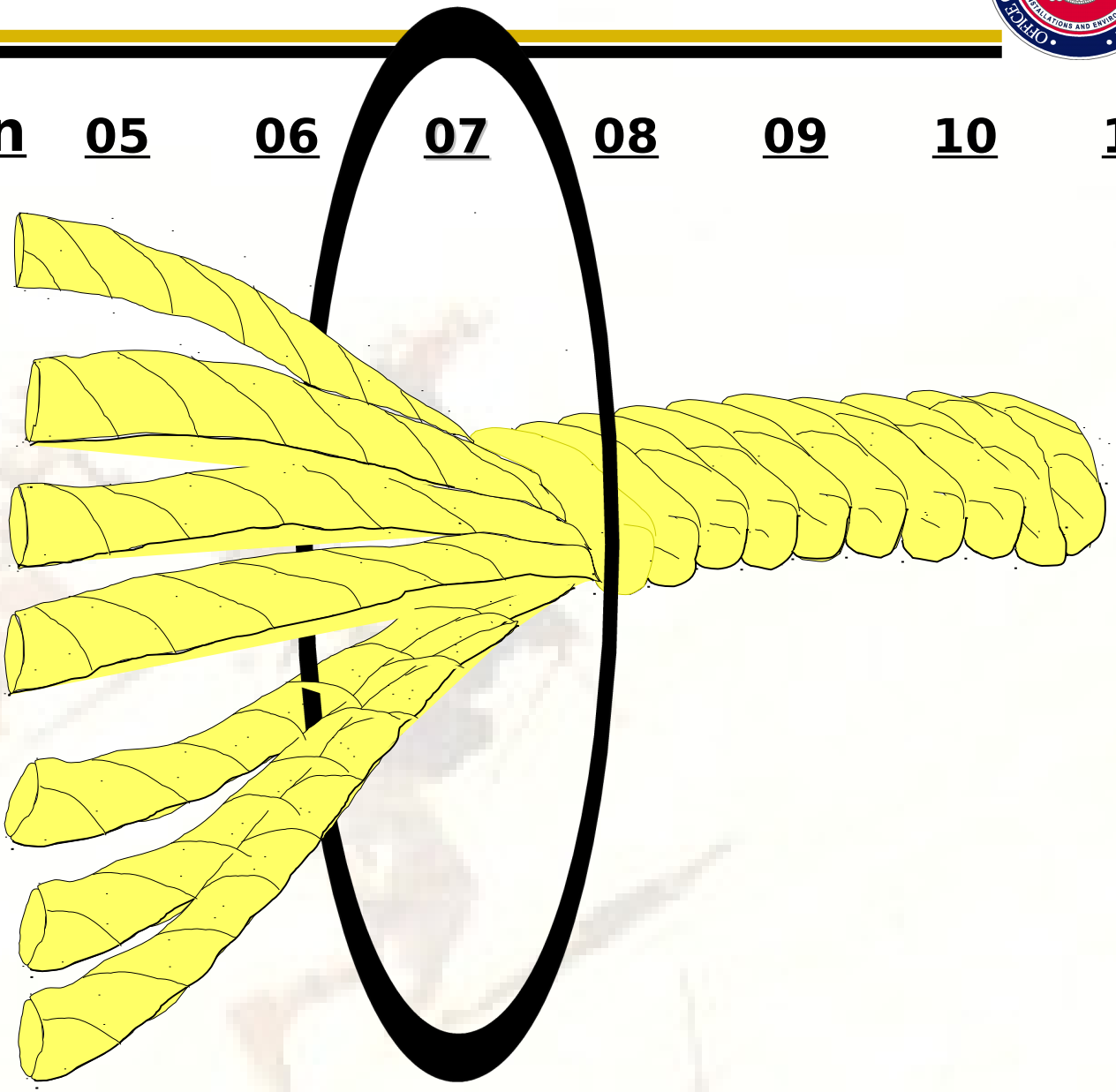
Four Army Initiatives: Modularity, Rebalancing, Stabilization, and Transforming the Way We Do Business

SYNCHRONIZATION

The Army Plan

05 06 07 08 09 10 11

- Army Modular Force Initiative
- GDPR (50k)
- BRAC
- OIF/OEF
- +65K Endstrength
- Reset/ Modernization



Korea
ACTIVE COMPONENT DIVISION & BRIGADE COMBAT TEAM STATIONING FLAG DESIGNATIONS
Germany
Italy
Ft Lewis
Ft Carson
Ft Riley
Ft Knox
Ft Drum
Ft Campbell
Ft Irwin
OPFOR Unit
Ft Bragg
Ft Benning
Ft Bliss
Ft Polk
Ft Stewart
Ft Wainwright
Ft Hood
Ft Richardson
Schofield Barracks
Legend
Division HQ
Brigade (BCT)
STRYKER BCT

CONSTRUCTION FOR MODULARITY

Modular buildings at Fort Drum

Fort Drum
Company Admin
Building

Fort Drum
Admin office

Fort Drum
Supply Room/Arms Room

INSTALLATION MANAGEMENT COMMAND

LEADERSHIP INTENT

- **Provide corporate structure focused on installation management to …**
  - **Support and enable mission commanders**
  - **Eliminate migration of base support funds**
  - **Achieve efficiencies; increase effectiveness**
  - **Provide common standards means and methods to manage installations**
  - **Lead Army Transformation**
- **Installation Management Board of Directors (IMBOD) gives strategic guidance**

Installation Management Team

ASA (I&E)

ACSIM & CG, IMCOM

CSM
Personal Staff
Special Staff

DCG/DOPS

ED/DSVS

DACSIM

OACSIM Directorates

Deputy for Services

Family and MWR Command

Region Director

Army Environmental Command

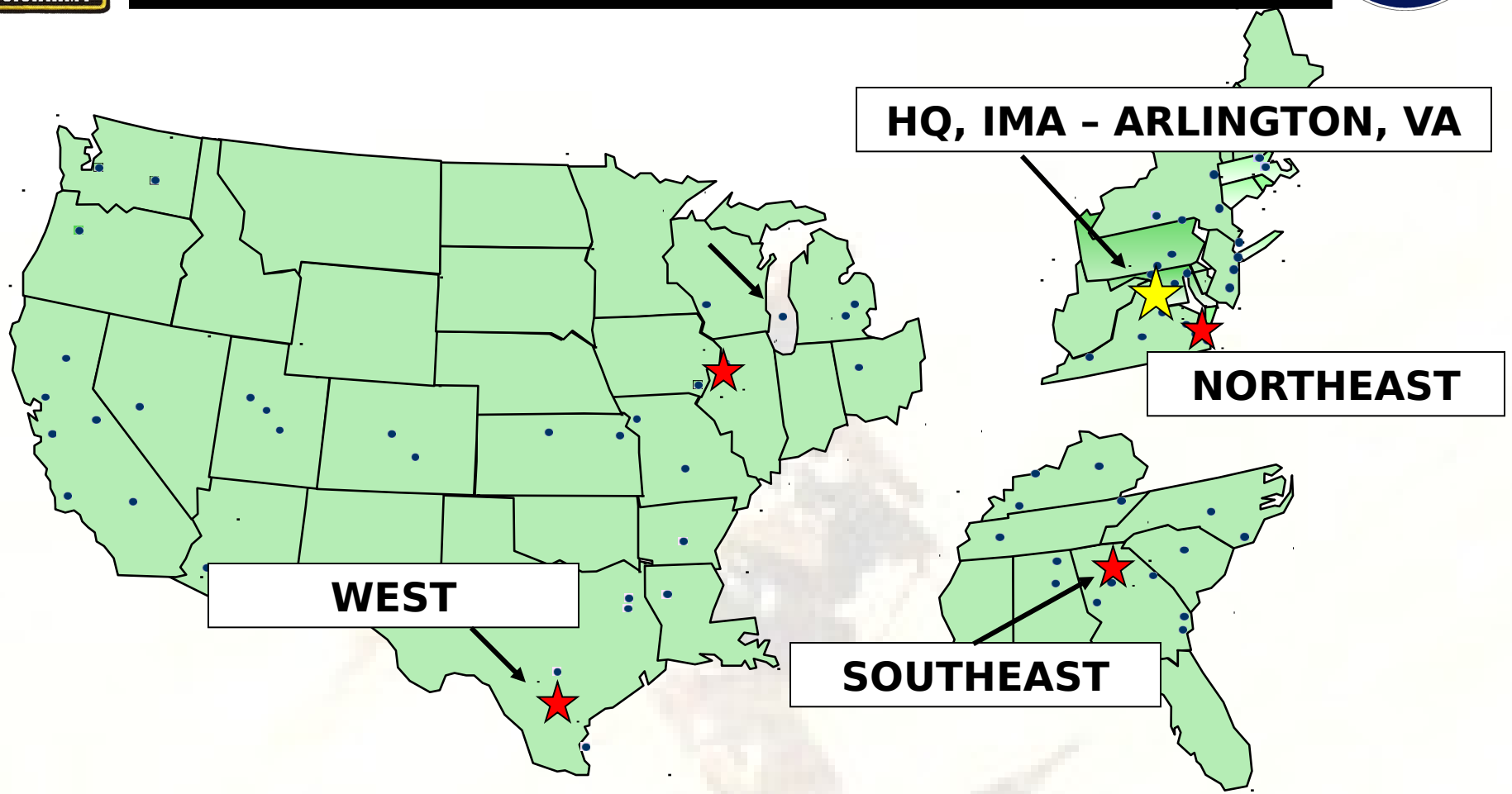
Deputy for Ops

- 154 Army Installations
- 75,000 People
- $15B Annual Budget

Pentagon

Ft Sam Houston

INSTALLATION MANAGEMENT TODAY

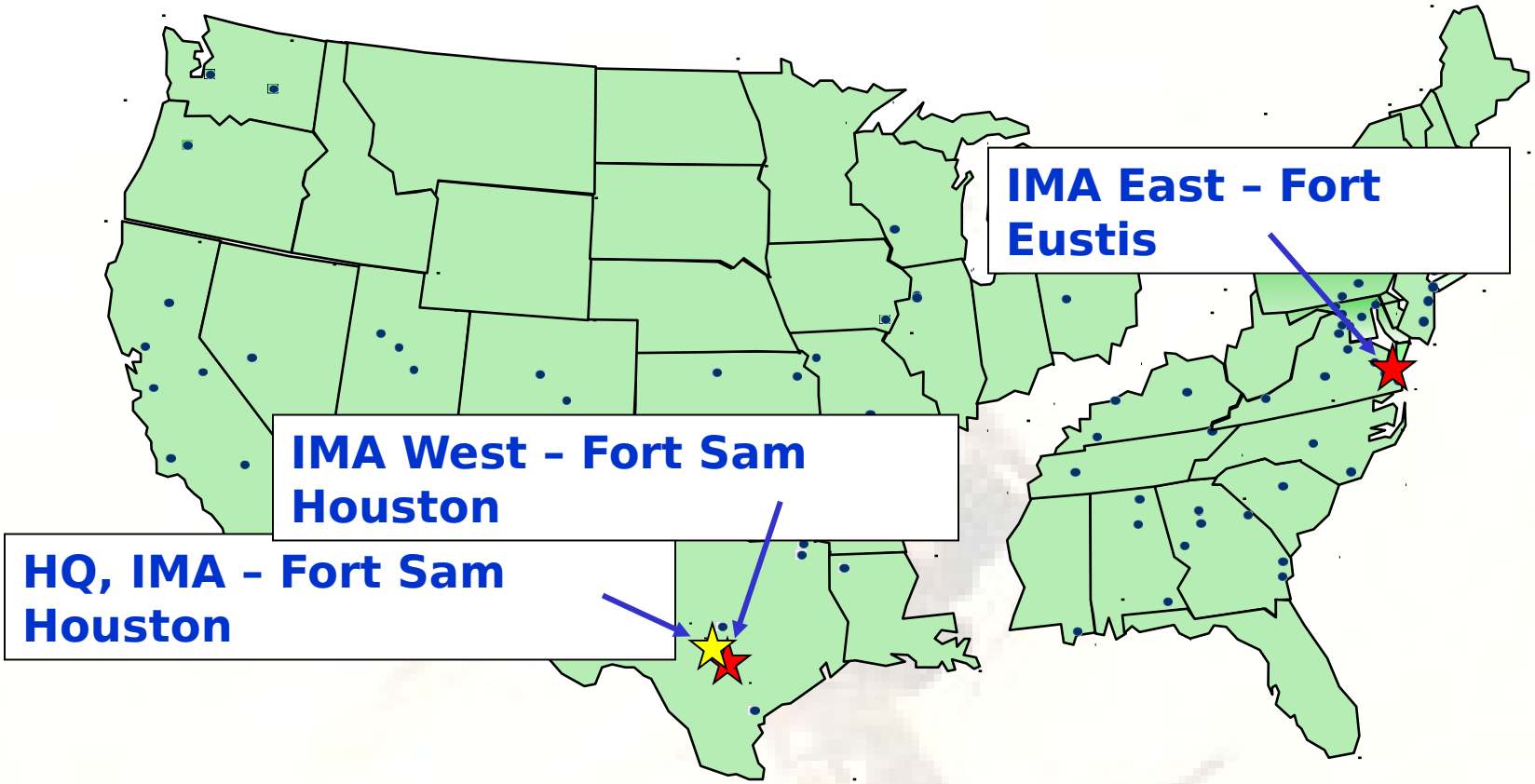


PACIFIC

KOREA

EUROPE

INSTALLATION MANAGEMENT TOMORROW



PACIFIC

KOREA

EUROPE

ENVIRONMENTAL CHALLENGES

ENVIRONMENTAL SITUATION

- Environmental issues can threaten readi
- Environmental funding is under great s
- Environmental programs can't be stove
- Environmental laws probably won't be rela
- Involved commanders have the most successful programs
- The Army has a great environmental story, but hasn't told it well

Encroachment

&

Endangered Species

ADMINISTRATION POSITION

- **Balance National Defense imperatives with environmental mandates.**
- **Clarify existing environmental statutes, regulations, and policies.**
- **Promote DoD's ongoing commitment to environmental stewardship and long-term range sustainment.**
- **Work with State governors, communities and NGOs to ensure more effective and compatible land use planning around military lands.**

KEY MESSAGES

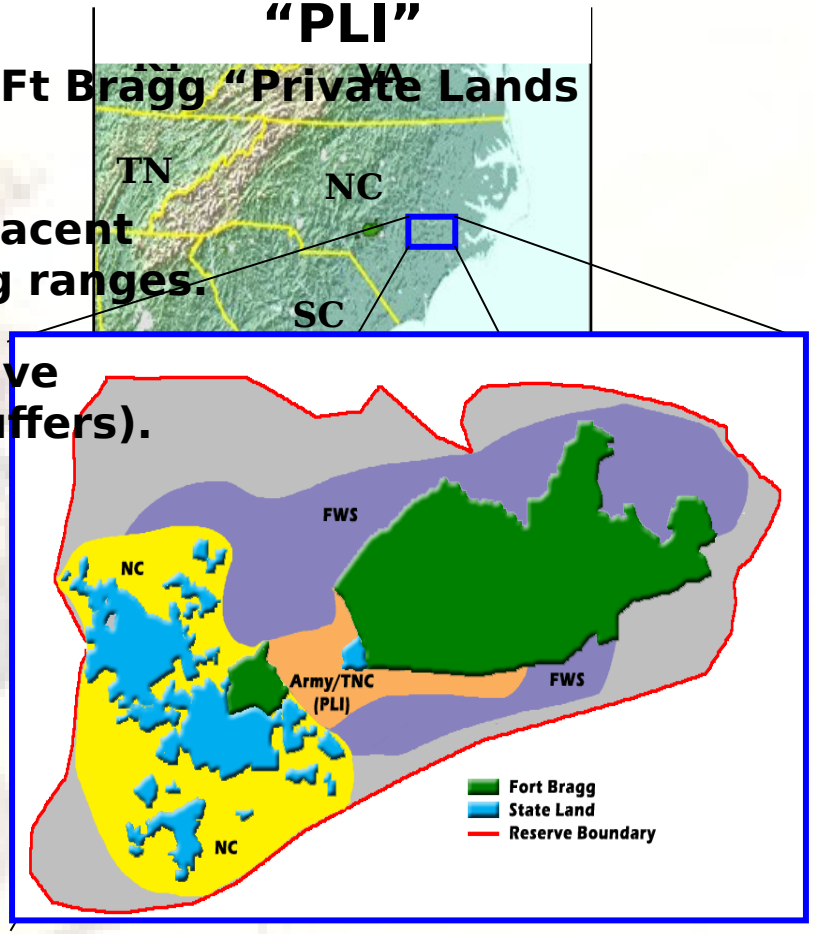
- **Live Fire Training and Testing Are Essential.**
- **Encroachment-Induced Restrictions are limiting realistic preparations for combat.**
- **Targeted Legislative, Regulatory and Administrative Strategies are needed – to provide flexibility to accommodate both military needs and environmental protection.**
- **DoD's outstanding environmental stewardship will continue.**

We must train as we fight

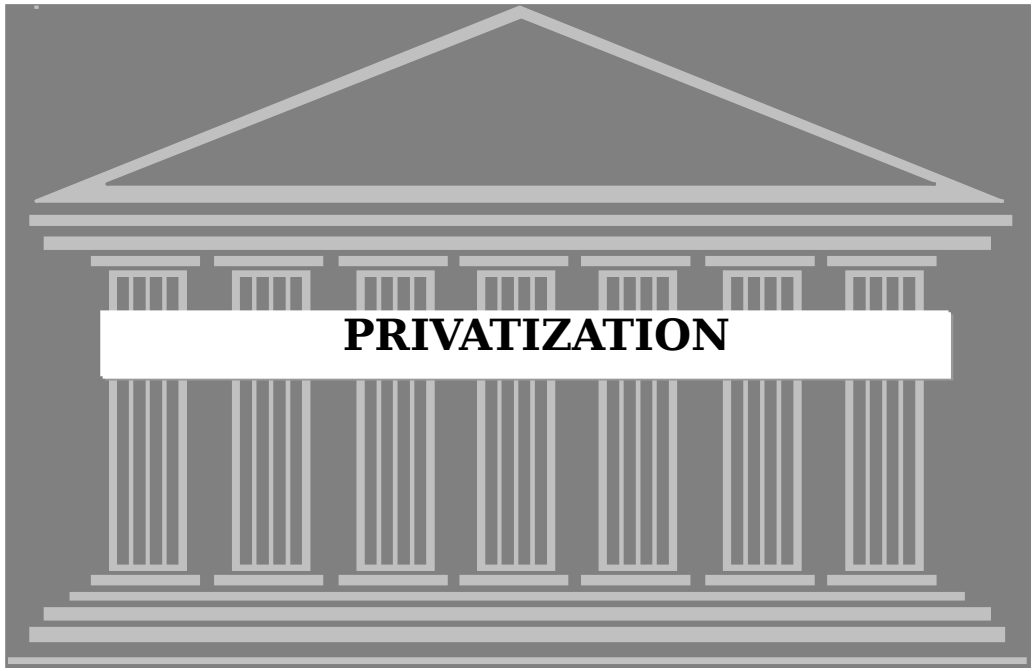
ARMY URBAN GROWTH STRATEGY

- **Work with Local Communities & NGOs to improve land use planning**
  - **Ft Bragg "Private Lands Initiative"**
- **Study land ownership and land use adjacent to Major Army training ranges.**
  - **Identify opportunities for cooperative land use agreements (buffers).**
  - **Create a strategy for Army-wide ap[illegible]g "PLI"**

Fort Bragg "PLI"



PRIVATIZATION



PRIVATIZATION

PRIVATIZATION

$ + QUALITY

LODGING – BARRACKS
HOUSING – UTILITIES

RESIDENTIAL COMMUNITIES INITIATIVE (RCI)

RCI PLAN -- 45 INSTALLATIONS / 35 PROJECTS

35 Installations (27 Projects) Transferred (75,457 Houses)

- Ft Carson, CO - Nov 1999
- Ft Hood, TX - Oct 2001
- Ft Lewis, WA - Apr 2002
- Ft Meade, MD - May 2002
- Ft Bragg, NC - Aug 2003
- Pres of Mont-Naval PS, CA - Oct 20
- Ft Stewart-Hunter AAF, GA - Nov 20
- Ft Campbell, KY - Dec 2003
- Ft Belvoir, VA - Dec 2003
- Ft Irwin-Moffett FAF-Parks RFTA, CA 2004
- Ft Hamilton, NY - Jun 2004
- Ft Detrick, MD / Walter Reed AMC, DC - Jul 2004
- Ft Polk, LA - Sep 2004
- Ft Shafter / Schofield Brks, HI - Oct 2004
- Fts Eustis-Story, VA - Dec 2004
- Ft Leonard Wood, MO - Mar 2005
- Ft Sam Houston, TX - Mar 2005
- Ft Drum, NY - May 2005
- Ft Bliss, TX-White Sands MR, NM - Jul 2005
- Ft Benning, GA - Jan 2006
- Ft Leavenworth, KS - Mar 2006
- Ft Rucker, AL - Apr 2006
- Carlisle Brks, PA-Picatinny Arsenal, NJ - May 2006
- Ft Gordon, GA - May 2006
- Ft Riley, KS - Jul 2006
- Redstone Arsenal, AL - Oct 2006
- Ft Knox, KY - Dec 2006

- 86,273 Houses; 99% of On-Post Fam Hsg in U.S.
- 1st 35 Installations
  - $0.8B Govt Equity = $9.9B Initial Development
  - 12:1 leverage; Defense Department goal is ≥3:1

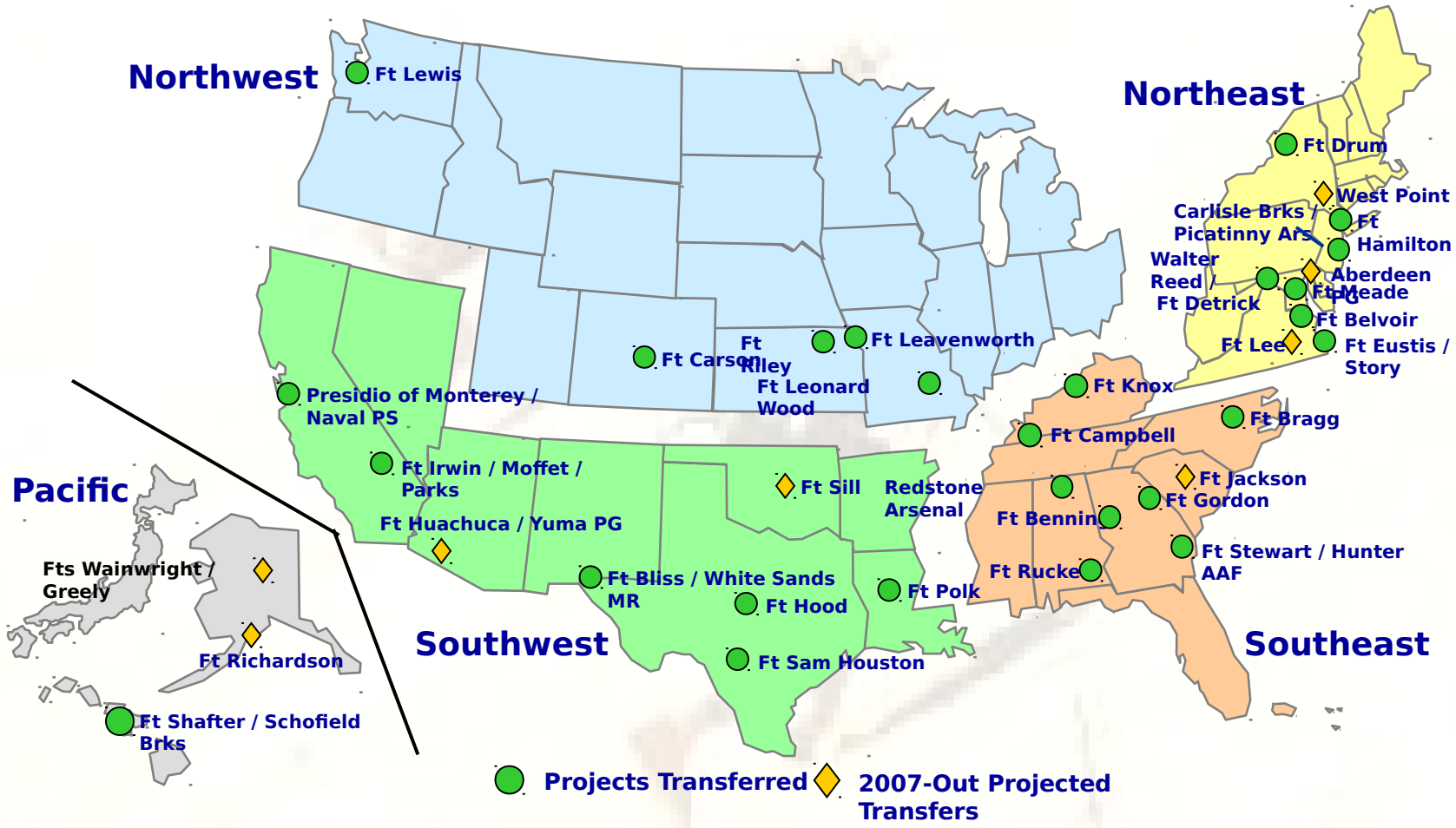
- Ft Lee, VA - Sep 2007

9 Installations (7 Projects) In Solicitation or Under Development - Est Transfer (9,638)

- West Point, NY - Mar 2008
- Ft Jackson, SC - Sep 2008
- Ft Sill, OK - Nov 2008
- Fts Wainwright-Greely, AK - Jan 2009
- Ft Huachuca-Yuma PG, AZ - Apr 2009
- Aberdeen PG, MD - Aug 2009
- Ft Richardson, AK - Mar 2010

RCI PROGRAM -- 45 INSTALLATIONS

86,273 HOUSES
98% OF ARMY'S U.S. INVENTORY



RESIDENTIAL COMMUNITIES INITIATIVE

1,823 FORT CARSON HOUSES TRANSFERRED TO PARTNER NOV 1999 – NOW 2,664 HOUSES

RESIDENTIAL COMMUNITIES INITIATIVE

ASSESSMENT OF RCI

- **Greatly improves family housing in U.S.**
- **Obtains private expertise / capital to solve housing problems**
- **Shifts focus from "Houses" to "Quality Residential Communities"**
- **Streamlines procurement process**
- **Shows positive results at 1st 32 installations**
- **Assures long-term sustainment of adequate housing**
- **Allows for more local (large / small) business participation**
- **Increases well-being of >82,000 Soldiers and their families**
- **Protects our interests with a Portfolio / Asset Mgt Program**

UTILITY PRIVATIZATION PROGRAM

United States:

- 351 Systems
- 269 Completed
  - 111 Privatized
  - 158 Exempted
- 82 Underway

Japan and Korea:

- 128 Systems
- All 128 Exempted

Europe:

- 589 Systems
- 320 Privatized

PRIVATIZATION OF ARMY LODGING

PRIVATIZATION OF ARMY LODGING (PAL)

- **Installation lodging facilities suffer from chronic under-funding**
  - **More than 80% require either major renovation or replacement**
  - **Estimated cost to upgrade is $1B+**
- **PAL seeks to to revitalize installation transient lodging through partnerships with the private sector**
  - **Same legislative authorities as RCI**
  - **Obtain private sector expertise, creativity, innovation, and capital**
- **PAL is consistent with Leadership direction to transfer non-core functions to the private sector**

ARMY COMMUNITY HERITAGE PARTNERSHIPS

- **Goals:** Enhance heritage tourism potential and improve downtown historic district vitality to provide desirable services to the Army "family" -- Active duty, civilians, dependents, retirees, and visitors.

- **Vision:** Army partners with National Trust for Historic Preservation and their National Main Street Center to provide expert consulting services to local community.

- **Locations Underway:**
  - West Point & Highland Falls, NY
  - Ft Leavenworth & Leavenworth, KS
  - Ft Benning & Columbus, GA
  - Ft Huachuca & Sierra Vista, AZ
  - Carlisle Barracks & Carlisle, PA
  - Ft. Riley and Junction City, KS
  - Ft. Bragg and Fayetteville, NC
  - Ft. Lee and Petersberg, VA

Preserve America Executive Order

Page 1 of 1

PRESERVE AMERICA

Explore and Enjoy Our Heritage

Home | Executive Order | Presidential Award | Communities | Federal Support | Clearinghouse

Preserve America is a White House initiative in cooperation with the Advisory Council on Historic Preservation, the U.S. Department of the Interior, and the U.S. Department of Commerce.

Preserve America Executive Order

Executive Order 13287, "Preserve America," will:

- provide leadership in preserving America's heritage by actively advancing the protection, enhancement, and contemporary use of the historic properties owned by the Federal Government, and will promote intergovernmental cooperation and partnerships for the preservation and use of historic properties.
- direct Federal agencies to increase their knowledge of historic resources in their care and to enhance the management of these assets.
- encourage agencies to seek partnerships with State, tribal, and local governments and the private sector to make more efficient and informed use of their resources for economic development and other recognized public benefits.
- better combine historic preservation and nature tourism by directing the agencies to assist in the development of local and regional nature tourism programs using the historic resources that are a significant feature of many State and local economies.

Text of E.O. 13287: "Preserve America"

Updated September 15, 2003

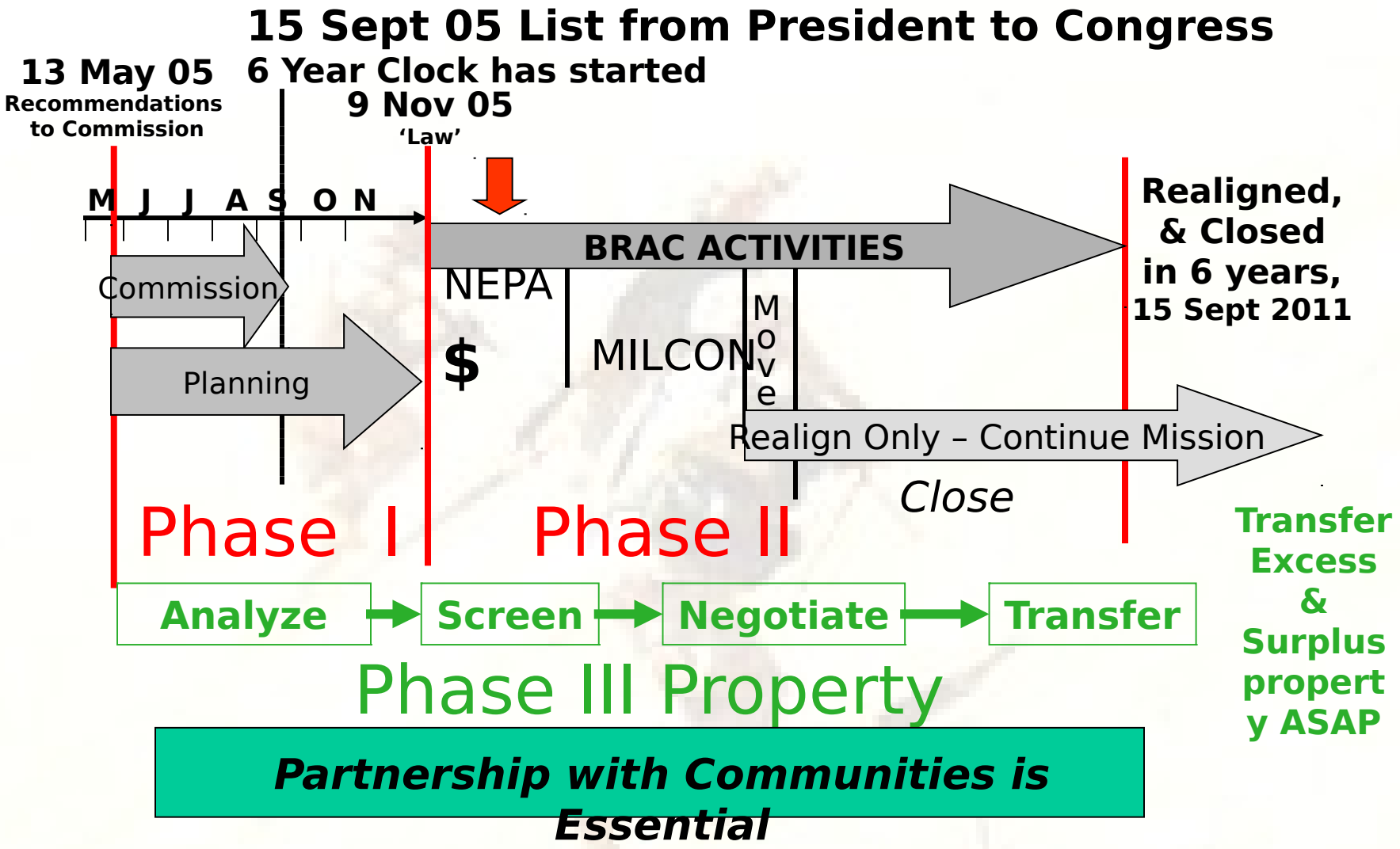
BUSINESS TRANSFORMATION

THE ARMY'S BRAC STRATEGY

Establish a streamlined portfolio of installations with a significantly reduced cost of ownership that:

- **Facilitates transformation, joint operations and joint business functions**
- **Accommodates rebasing of overseas units with the Integrated Global Presence and Basing Strategy**
- **Divests of an accumulation of installations that are no longer relevant and are less effective in supporting a Joint and Expeditionary Army**

BRAC PROCESS DETAILS



SUMMARY OF RESULTS

- 15 Army and 387 Reserve Component installations closed
  - 211 ARNG facilities with agreement of the State governors expected
  - 176 Reserve facilities
- 7 leased complexes closed
- 36 Active and 49 Reserve Component installations realigned
- Creates $1.5B in annual savings and $2.5B with recurring savings from overseas
- This BRAC costs nearly 3 times the Army's last 4 BRAC rounds and generates twice the savings, 4 times more including o[illegible]rseas

15 installations, 387 Reserve Component facilities and 7 leased sites closed

What
have you
done for
our
Soldiers